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INRES

Insular regions cooperating for maximising the environmental and economic benefits from research in Renewable Energy Sources

Seventh Framework Programme – Capacities (Regions of Knowledge)
Support Action

Work package 5 (Dissemination & Communication) Deliverable 5.3 (Report on the Project Dissemination & Communication Activities)

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Dissemination level - Confidentiality		
PU	Public	X
PP	Restricted to other programme participants (including the Commission Services)	
RE	Restricted to a group specified by the consortium (including the Commission Services)	
CO	Confidential, only for members of the consortium (including the Commission Services)	





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1. Summary

The INRES project has previously produced a plan for dissemination and communication, and the current document is a follow-up on that plan. There are no pending issues. The dissemination and communication uses various means of dissemination, but the most characteristic feature is a large number of publications, including reports, slides from presentations, and news articles. Most valuable for the future is the network that the project created between the participants and stakeholders.



2. Introduction

INRES is a *support action*. The partners co-operate within renewable energy sources (RES) in a cluster. According to the original grant agreement INRES runs from 1 Apr 2009 until 30 Sep 2011 (30 months), and the total budget is 1.05 million EUR with 0.87 million EUR financed by the European Commission. The European Commission approved our application for an extension of six months whereby the end date is 31 Mar 2012.

The project concerns the three European insular regions: Canary Islands (Spain), Crete (Greece), and Samsø (Denmark). Each of the three regions participates with a group of three partners: a public authority, a research centre, and an enterprise. That makes nine partners, and a tenth partner from Rome (Italy) facilitates inter-regional communication and analysis. The following list summarizes the objectives and the expected results (grant agreement).

- *Main objectives.* To analyze the state of the art among the partners, to build a network, and to implement a common action plan for developing renewable energy technologies that support the self-sustainability of the islands.
- *Expected results.* Trans-regional policy cooperation and learning; acknowledgment and better exploitation of linkages between regions; increasing the potential of technology transfer dynamics beyond the regional dimension; team building across regions; sharing of knowledge; and networking among partner regions and with other European regions that have obtained good results from RES technologies implementation.

This report is a deliverable (D5.3) under a work package concerning dissemination and communication. The objective of the deliverable is to report all activities, including participation in events and published articles. The report has two deadlines, where the first version (month 12) is an interim version of the final cumulative report (month 24). It is a follow-up on the previous deliverable *Dissemination & Communication Plan*, D5.1 (Jantzen 2009).

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3. Current state of the components and tasks

The dissemination and communication plan contains six tasks T5.1 - T5.6 defined below. The table in the appendix shows the time schedule.

T5.1 Definition of a Communication and Dissemination Strategy

The grant agreement specifies this task as follows.



- *Objectives.* To enlarge and reinforce the impact of the INRES actions to further regional key actors (public administrations, research institutions, sector relevant enterprises, scientific and industry experts, etc.) within the project regions; to define and implement an effective and well targeted information and communication campaign directed to the SMEs in order to encourage the adoption of RES innovative technologies; to participate to several workshops in different EU regions in order to create and multiply the learning opportunities for the regional clusters, partner in the project; to promote project objectives and achieved results to other regional key actors external to the network's geographic coverage; to enhance the impact and guarantee the maximum visibility of the project at European level; and to ensure the dissemination of project results and sustainability of the actions.

The communication and dissemination strategy (deliverable D5.1) specifies the actions we decided to take in order to meet the above specifications.

Status



We have developed a network between the participating regions in order to share experiences and written material (educational, promotional). The project has until now organized three regional workshops, three inter-regional workshop and thirteen staff exchange events.

- *Regional workshop on Crete, 10 Mar 2010.* Workshop with presentations by the Cretan INRES cluster followed by open discussions between the panel and the audience. Participation from SMEs, hotels, local and regional authorities, academia, and NGOs; 150 participants in total and wide media coverage (local TV and radio, press release in newspapers, Internet press, and web sites). The workshop is documented in a deliverable (Saitakis, Papamichail, Meijer, Monedero and Dobarro 2011).
- *Regional workshops on Samsø, 16-17 Sep 2010 and 8-9 Oct 2011.* Public energy fair with presentations by invited SMEs and equipment suppliers. Discussions between the public and the exhibitors, as well as food and drinks. The general public are interested in

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renewable energy solutions since investments seem to be economically viable and they are environmentally friendly. Participation from SMEs, local authorities, local public, and a regional public consisting of summerhouse dwellers as the event was during the schools' autumn break; about 380 participants in total. Media coverage in the local press (7 advertisements and 2 articles). The workshop is documented in a deliverable (Saitakis, Papamichail, Meijer, Monedero and Dobarro 2011).

- *Regional workshops in Canary Islands, 21 Jun 2010 and 21 Jun 2011.* Public energy fair outdoor in a park in Santa Cruz, Tenerife, on the day of the summer solstice (Solsticio Verde). Presentations by members of the INRES cluster as well as local and regional authorities followed by a workshop. Participation from SMEs, local equipment suppliers and research labs, local and regional authorities, and the general public. The *Solsticio Verde* event was repeated the following year in Las Palmas, Gran Canaria, on 21 Jun 2011. The workshop is documented in a deliverable (Saitakis, Papamichail, Meijer, Monedero and Dobarro 2011).
- *Inter-Regional workshops in Crete, 27 - 28 April 2010 and 16 Sep 2011.* Morning session with presentations by local authorities, academia, and RES players, followed by an afternoon creative workshop with two groups: 1) RES policies and 2) RES technologies. Day 2 consisted of technical visits to: an energy conscientious hotel (Mövenpick Crete Hotel), a wind energy lab (Technological Education Institute of Crete), and two producers of solar thermal energy (Kipriotakis and Creta Sun). Over 70 people from different RES business areas (solar and PV system manufacturers, consultants, hotels), academia, public authorities etc, participated in the main workshop, while 24 technology and policy experts joined the two Working Group sessions. The workshop is documented in a deliverable (Saitakis, Papamichail, Garbers and Dobarro 2011). The following year there was a workshop 'Renewable Energy Sources: Industry - Academia cooperation' in Chania, Crete, in connection with the BIOSOL 2011 conference. Many Greek companies presented their work in the afternoon together with Jan Jantzen, Samsø, see the documentation on the INRES website under Publications.
- *Inter-Regional workshop in Canarias, Santa Cruz de Tenerife, 8 Feb 2011.* Morning session with presentations by local businesses and INRES partners, followed by technical visits in the afternoon. Over 100 people participated in the morning session and 30 people joined the afternoon bus tour of RES installations (thermal solar, photovoltaics, and biogas in a chicken farm). The workshop is documented in a deliverable (Saitakis, Papamichail, Garbers and Dobarro 2011).
- *Inter-Regional workshop in Hamburg/Samsø, 24 May 2011.* Morning session with presentations by the INRES partners, afternoon session with presentations from an Italian and three German companies in the RES area. There was a technical visit in the late afternoon around the *Hafen City* in Hamburg. There were 30 participants to the

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workshop. The following day 15 participants were transported in a bus toward Samsø, Denmark, with two company visits on the way: Danfoss Inverters and Siemens Windpower. The workshop is documented in a deliverable (Saitakis, Papamichail, Garbers and Dobarro 2011).

- *Staff exchanges.* We have completed thirteen staff exchanges in the shape of study visits. INRES partners have worked with the local partner in connection with project meetings. All partners have been able to arrange technical visits in connection with the project meeting travels. One staff exchange took place at University of La Laguna, Tenerife, organized by the university and Dobontech. There was an audience of 49 people from companies, institutions, research groups and students. The INRES partners and the university presented their work, and the day ended with a round table discussion about research and education cooperation. These possibilities have been included as part of the justification for extending INRES. Every study visit is documented, and all eleven study visits are collected in one deliverable (Saitakis, Papamichail, Monedero, Jantzen, Garbers and Dobarro 2011).

Target groups reached:



- Internal to the regions: local authorities, politicians, academia, SMEs and other relevant enterprises, skilled craftsmen, journalists, students, scientists, the general public.
- External to the regions: regional authorities, SMEs and other relevant enterprises, journalists, the general public.
- Between project partners: engineers, skilled craftsmen, managers, project managers, and development staff.

T5.2 Creation of the project promotional material

According to the plan (D5.1) the project leaflet on paper is to contain: The logo, a description of the activities, technologies already applied in the islands, technology foresight, contact details, and a reference to the website. The regional representatives may translate it into their national language, if necessary.

Status

The project leaflet was produced according to the specifications. The first version, which appeared early in the project, was a simple two-page version (Word) to be printed on a printer. Later in 2010 the Canarian cluster produced a nicer version, with almost the same contents, by means of professionals (format A5, 4 pages, folded). That version was printed by a printing office, but it is also available as a PDF file on the website (Jantzen and Dobarro 2009). It was not necessary to translate the project leaflet into national languages. We distributed it at the *Ecomondo Fair* in Rimini 2010 among other places.

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The project logo appears in the header of this document. The round pattern symbolizes a village square, an *agora*, where people meet to discuss, trade, and make arrangements for the future. It is available on the internal website in several formats for Web and printing.

Target groups reached: website visitors, participants in the regional and inter-regional workshops, participants in the *Ecomondo Fair 2010*, participants in the clusters to clusters session at the *Ecomondo Fair*.

T5.3 Website creation and administration

According to the specifications, the website is to present the project and its services, provide easy access to information for the users, contain a password protected member area such as a common workspace, and an email alert system that will notify members of important new information.

Status

The website has been created, and it is up and running since May 2009¹ (hosted by one.com). It contains: Summary, Competence map, Picture gallery, Objectives, Project phases, Project schedule, Deliverables, Publications, Partners, and Contact details (Fig. 1).

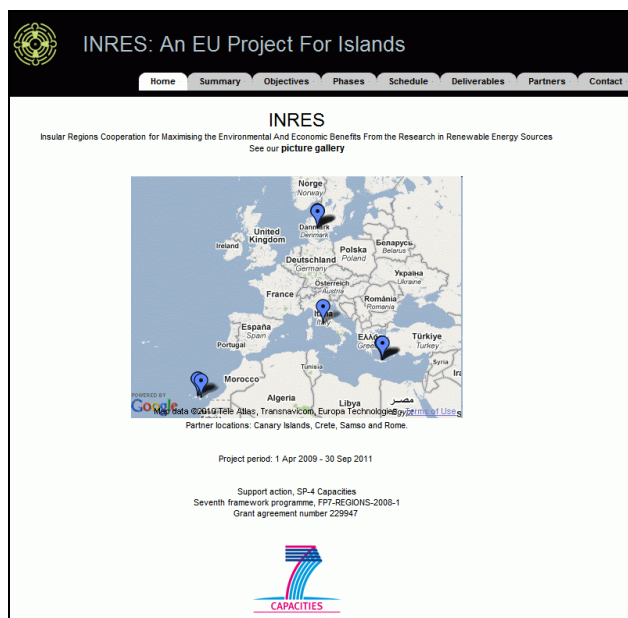




Figure 1. External website home page.

¹ <http://www.inresproject.eu>

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There is further an independent *internal*, password protected, website² (hosted by Google). It is for the project partners and their collaboration, and it contains: Message board, calendar, file area, and a mail list for the members.

We have further an educational server containing the distance learning environment Moodle³. At our second INRES project meeting it turned out that all partners have Moodle, and that is a major opportunity to exchange teaching material and even courses. We have furthermore installed a so-called Wiki, in which the partner SEA contributed web pages of learning material used in connection with the staff exchanges and promotion to external visitors (Jantzen 2010a).

We have statistics concerning the external website. Figure 2 shows the number of visits per day over the whole project period of 36 months. Each column is the number of visits per day averaged over the whole month. The first 21 months we had a steady increase in the number of visitors, but then we experienced a decrease, except for the last two months. The peak level was about 30 visits per day, which seems good for a project website. We cannot explain the peak, but in Feb 2011 we had the inter-regional workshop in Tenerife.

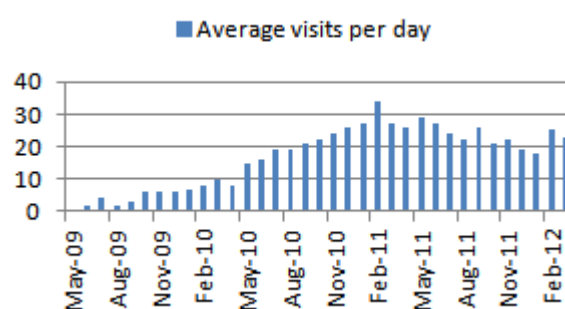


Figure 2. External website activity.

Figure 3 shows the growth in kilo-Bytes downloaded over the same period. The first year of the project almost nothing was downloaded, because there were not many reports available at that time. Thereafter the figure shows an increase in downloaded material. The growth looks almost exponential, probably because the available reports become larger as the project progresses. The final level is 119 Megabytes per day or 119 files per day (not shown).

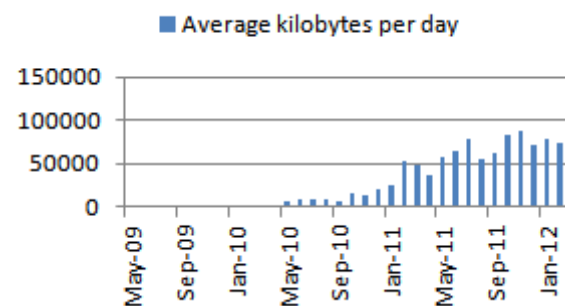




Figure 3. Download activity.

Obviously some of the counts are due to the project partners themselves, when they go and look for material. Nevertheless, the steady increases in both figures is a sign of good health.

Target groups reached: INRES partners, staff exchange participants, school children, students, scientists, craftsmen, administrative officers, EU officers.

² <http://www.inresgroup.eu>

³ <http://seacourse.dk/moodle/>

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T5.4 Database Creation and Management

According to the plan (D5.1), a database of local players will be set up with input from the cartographic competence schemes (work package 2). It will be on the internal website, since it will contain personal information of our contacts. But it will be accessible to the project officer, who already has a user ID. We will insert public information on a world *climate action map*, intended for cities and municipalities with climate projects and buildings.

Status

The *climate action map* initiative went bankrupt in the meantime, and their web pages are now closed. We have therefore made our own map (Google, Fig. 4). It contains 68 enterprises, that are our local players, each marked with a needle on a map. A click on a needle brings up information about that enterprise, such as its web address. All information is public, gathered from their own promotion material. The map is therefore public, and it is available from the INRES external website. The map constitutes our database.



Target groups reached: INRES partners, users of the external website.



Figure 4. Competence map.

T5.5 Performing Dissemination to Selected Target Groups

According to the plan (D5.1), the partners will participate in a *major event* toward the end of the project. It will provide an opportunity to present the actions in the joint action plan (JAP) to a broad community.

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Besides, partners commit themselves to participate in at least *three dissemination events*. Some of the events that are taken into consideration are: European Renewable Energy Policy Conference, Renewable Energy Exhibition, European Photovoltaic Solar Energy Conference and Exhibition, European Energy Wind Conference and Exhibition, UN Climate Change Conference.

Status

The final event was in Brussels in the premises of the Canary Islands Government delegation (Avenue Livingstone). The event was a one-day round table discussion with invited speakers as well (ACIISI 2012a). The project officer Mr Olivier Brunet presented the Regions of Knowledge funding programme, and the coordinator Ms Lucia Dobarro Delgado presented the INRES joint action plan. Each participating island presented their view of the business to research cooperation. Finally we had the actual round table discussion about how to promote cooperation between research driven clusters in renewable energy islands. In this way the project participants each presented something and also external speakers presented their views according to a fixed agenda (ACIISI 2012b). The attendance was good, since the room was full (almost 40 seats). We arranged the final event in connection with the final project meeting in order to save travel expenses. The event was published prior to the meeting in local and global media (Eurada 2012). We will publish the joint action plan on the project website, and each island will offer it to their local authorities as a catalogue of ideas to include in their future planning.

With respect to the further dissemination events (at least three according to the specifications) the following is a list of dissemination activities and events that we have participated in.



- *Workshop in Martinique, 3 - 5 Nov 2009.* Organized by the Conseil Régional de la Martinique and the European Commission (DG Regio, DG Research). The INRES project was selected as a Regions of Knowledge project with the participation of remote regions. A video was prepared, and it is available from the project website (Dobarro Delgado and Monedero 2009).
- *WIRE: Week of Innovative Regions in Europe, Granada, 15 - 17 Mar 2010.* Three conferences merged into one, hosted by the Spanish government. One of the three conferences concerns the REGIONS calls within the EU framework programme 7, under which INRES belongs. ITC participated with an abstract, poster and slides, which are available from the project website (Dobarro Delgado 2010a).
- *Intersolar Europe Fair, Munich, 9 - 11 Jun 2010.* The world's largest exhibition for the solar trade with 1 900 exhibitors and 72 000 visitors. Bernd Garbers (SE) presented his INRES collaboration with Danfoss concerning pumping stations for thermal systems (Garbers 2010a).
- *Smart Technologies Forum, Munich, 23 - 24 Jun 2010.* A conference on energy systems, energy technology, intelligent metering, intelligent grid, and smart homes. Bernd

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Garbers (SE) participated as an invited speaker. He presented the Samsø experience and how INRES helps to transfer it to other communities (Garbers 2010b).

- *Ecomondo Fair 2010: Ecobusiness Cooperation Event, Rimini, 3 - 4 Nov 2010.* Ecomondo is a large Italian annual fair for sustainability, energy and waste. There were 65 000 visitors⁴. All partners of INRES participated in the fair. Several INRES partners participated in a business to business event. All participating businesses entered a profile in an online database; thereafter all businesses could request meetings with the preferred partners. Each meeting took 20 minutes, interrupted by a whistle, after which the participants changed table for the next meeting. See the pictures on the project website (gallery.inresproject.eu).
- *Ecomondo Fair 2010: Cluster the Clusters, Rimini, 4 Nov 2010.* At the Ecomondo Fair there was a session for clusters arranged by Enterprise Europe Network. Lucia Dobarro (ITC) presented INRES to the other clusters that were present (Dobarro Delgado 2010b), and we distributed the INRES leaflet. In this session Agustin Gonzalez also presented the activities of the Canarian cluster RICAM, which has been involved in all INRES activities.
- *Various INRES presentations by Lucia Dobarro Delgado (ITC).* 1) Round table discussion 'Sharing project promoters experience' concerning EU funding in the outermost regions, Azores (Dobarro Delgado 2010c); 2) information day about the 7th framework program in Tenerife (Dobarro Delgado 2009); 3) meeting arranged by Enterprise Europe Network at Tenerife (Dobarro Delgado 2009d).
- *Various INRES related presentations by Bernd Garbers (SE):* 1) oral presentation to 12 urban planners from a university in Uzbekistan (Samsø Energy Academy, 12 Oct 2010); 2) oral presentation to 13 international students (Krogerup Folk High School, 26 Oct 2010); 3) oral presentation to the Chamber of Commerce of Girona, Pont Tecnologic Girona, and QNORM, 5 persons from the municipality and one Spanish private company working with biomass (Samsø Energy Academy, 27 Oct 2010); 4) public information meeting on PV panels and household wind turbines, 40 participants (Samsø Energy Academy, 28 Oct 2010); 5) presentation to a Japanese urban planner (Samsø Energy Academy, 10 Nov 2010); 6) presentation to the region of Varmland, Sweden, 20 persons (Samsø Energy Academy, 11 Nov 2010); 7) presentation to a Chinese TV channel CCTV (Samsø, 23 Nov 2010); 8) presentation to 1 person from UNEP, Risø DTU research lab (Samsø Energy Academy, 24 Nov 2010).
- *Various INRES related presentations by Jan Jantzen (SEA).* 1) University of the Aegean, Greece, teaching a course on renewable energy economics to Greek students of engineering, 30 students (Jantzen 2010b). 2) Presentation to the three French hi-tech clusters TENERDIS, S2E2, and CAPENERGIES. The objective of their visit was to find

⁴ http://en.ecomondo.com/fair/number_success.asp

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business partnerships in Denmark. There were 14 delegates including the organizer from the French embassy (Jantzen 2010c). 3) A course to engineering students from Hochschule Darmstadt, Germany, with a visit to INRES partner BS. The topic was renewable energy economics, 31 students and 2 professors (Jantzen and Hemmingsen 2010). 4) Samsø Energy Academy, 21 Sep 2010, presentation and guided tour to 1 person from the Chartered Institution of Building Services Engineers. The objective was to study research and practice regarding renewable energy in various European locations. Visit to INRES partner BS. 5) Presentation and guided tour to the business federation of Kalundborg, visit to INRES partner BS. The objective was to look for business opportunities within renewable energy (Jantzen and Hemmingsen 2011). 6) Invited public presentation at the Centre for Adults Education, Chios Island, Greece (Jantzen 2011a). 7) Invited public presentation at Citrus, Chios Island, Greece (Jantzen 2011b).

We have collected a list of publications on the project website with links to the material gathered during the project. At this time we have 127 references on the list (Appendix B). There are 27 news items, including articles and videos. All project documentation is available through the web-based list, which is also searchable.

Target groups reached: the general public, participants to the professional events, specialists, managers, students, school children, journalists.

T5.6 INRES Project Performance Assessment



According to the plan (D5.1), the impact of INRES is to be measured by means of a survey among SMEs in two parts. Part one will be conducted early in the project, and SMEs will be asked: to express an opinion on the current RES policies, to assess the existing measures for encouraging the research transfer to SMEs, and whether the SMEs are aware of existing measures in other regions. Part two will be conducted at the end of the project. It will be based on the same questions in order to evaluate the impact of INRES.

Status

We have formed a questionnaire of six questions, and they have been answered in Samsø, the Canary Islands, and in Crete. The questionnaire forms the basis for a barrier analysis. Barriers are divided into external and internal barriers, thus allowing for a SWOT analysis at the same time.

All plots in the report indicate an improvement with no exception. We therefore conclude that *it is very likely that the project removed some barriers*. The entire analysis is documented in a deliverable (D5.4).

Target groups reached: SMEs, municipalities.

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4. Conclusions

Looking back to the project objectives, the dissemination and communication plan is expected to contribute to trans-regional policy cooperation and learning. It is clear from the above that the staff exchanges and the meetings have contributed to this objective. The staff exchanges have been particularly efficient with respect to building cooperation across regions.



The website and the reports reflect our sharing of knowledge in the INRES project group. Now that we have established a network, training and education -- including distance learning -- is an obvious task to focus on in the future.

We have networked with other European regions by participating in external events, particularly the *Ecomondo* event in Rimini, but also the many presentations at various unforeseen external events. The regional and inter-regional workshops have generated a large amount of reference material.



All material is downloadable from the website publications database, so it can be shared among the partners, the stakeholders and the public.

5. References

1. ACIISI 2012a *Round Table: Promoting Cooperation among Research-driven Clusters in Renewable Energy Islands*, Final event invitation, Brussels, on 29 Mar 2012
2. ACIISI 2012b *Round Table: Renewable Energy Islands*, Final event agenda, Brussels, on 29 Mar 2012
3. Dobarro Delgado L 2009 *Experiencia del ITC en proyectos "Regiones del Conocimiento"* Jornada Informativa 7. programa Marco, Universidad de La Laguna, Tenerife, 7 Jul 2009
4. Dobarro Delgado L 2010a *INRES Week of Innovative Regions in Europe*, WIRE, Granada 15-17 March 2010, slides, poster and abstract [<http://wire.fecyt.es>]
5. Dobarro Delgado L 2010b *INRES: An EU project for Islands Enterprise Europe Network cluster meeting at Ecomondo International Trade Fair*, Rimini, 4 - 5 Nov 2010
6. Dobarro Delgado L 2010c *INRES Partilha de experiencia com promotores de projectos. "Instrumentos Financeiros Comunitarios para a Investigacao e Inovacao nas Regioes Ultraperifeicas"*, Governo dos Acores, Ponta Delgada, Azores, 22-24 Sep 2010, slides [<http://www.proconvergencia.azores.gov.pt>]
7. Dobarro Delgado L 2010d *Islas del Futuro European Enterprise Network*, La Orotava, Tenerife, 10 Nov 2010

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8. Dobarro Delgado L and Monedero J 2009 *INRES* Conseil Regional de la Martinique and the European Commission (DG Regio, DG Research), Seminar 'Quels instruments financiers communautaires pour la recherche et l'innovation dans les regions ultraperipheriques et Pays et territoires d'outre-mer ?' Martinique, 3 - 5 Nov 2009, video at YouTube.
9. Eurada 2012 *Round Table: Promoting Cooperation among Research-driven Clusters in Renewable Energy Islands*, Eurada e-Reminder 23 Mar 2012
10. Garbers B 2010a *SE cooperation with the company Danfoss Redan A/S* Intersolar Europe fair, Munich, 9 - 11 Jun 2010 [www.intersolar.de]
11. Garbers B 2010b *Self-sufficient in Renewable Energy during 10 years* Smart Technologies Forum, Munich, 23 - 24 Jun 2010 [<http://www.smarttech-forum.com/ruckblick/programm-2010>]
12. Jantzen J 2009 *Dissemination and communication plan and presentation of the running website SEA*, INRES deliverable D5.1
13. Jantzen J 2010a *Appraisal of Renewable Projects at Samsø* Lecture notes, wiki [<http://seacourse.dk/wiki/ree>]
14. Jantzen J 2010b *The EU project INRES* University of the Aegean, Greece, presentation in the course Computer Methods in Decision Making, Spring 2010, 2011
15. Jantzen J 2010c *The EU project INRES* Presentation at Energy Efficiency in Buildings, Smart Grids & Wind Power, Partnership Mission for French Renewable Energies Clusters, labs and Innovative Companies, Samsø, 11 Mar 2010
16. Jantzen J 2011a *Samsø, A Renewable Energy Island in Denmark* Seminar at The Center of Adults' Education of Chios (KEE), Greece, 5 Apr 2011
17. Jantzen J 2011b *Samsø, A Renewable Energy Island in Denmark* Public meeting at Citrus, Chios, Greece, 13 Apr 2011
18. Jantzen J and Dobarro L 2009 *INRES SEA*, project leaflet, INRES deliverable D5.2
19. Jantzen J and Hemmingsen O 2010 *Samsø: A Renewable Energy Island* Course to students from Hochschule Darmstadt, Samsø, 2 Jun 2010
20. Jantzen J and Hemmingsen O 2011 *Study Trip to Samsø* Kalundborgegnens Erhvervsråd (The Business Federation of Kalundborg) 7 Jun 2011
21. Saitakis A, Papamichail G, Monedero J, Jantzen J, Garbers B and Dobarro L 2011 *Report on Study Visits* FORTH, INRES deliverable D3.1
22. Saitakis A, Papamichail G, Meijer M, Monedero J and Dobarro L 2011 *Report on regional workshops* FORTH, INRES deliverable D3.2
23. Saitakis A, Papamichail G, Garbers B and Dobarro L 2011 *Report on Inter-Regional Workshops* FORTH, INRES deliverable D3.3

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Appendix B: List of publications (www.inresproject.eu)

INRES list of publications	
Reference	Link
Conferences	
Dobarro Delgado L 2009 <i>Experiencia del ITC en proyectos "Regiones del Conocimiento"</i> Jornada Informativa 7. programa Marco, Universidad de La Laguna, Tenerife, 7 Jul 2009	PDF 1 MB
Dobarro Delgado L 2010 <i>INRES: An EU project for Islands</i> Enterprise Europe Network cluster meeting at Ecomondo International Trade Fair, Rimini, 4 - 5 Nov 2010, slides	PDF 1 MB
Dobarro Delgado L 2010 <i>INRES</i> Partilha de experiencia com promotores de proyectos. "Instrumentos Financeiros Comunitarios para a Investigacao e Inovacao nas Regioes Ultraperifeicas", Governo dos Acores, Ponta Delgada, Azores, 22-24 Sep 2010, slides [http://www.proconvergencia.azores.gov.pt]	PDF 1 MB
Dobarro Delgado L 2010 <i>INRES</i> Week of Innovative Regions in Europe, WIRE, Granada 15-17 March 2010, abstract [http://wire.fecyt.es]	PDF 1 MB
Dobarro Delgado L 2010 <i>INRES</i> Week of Innovative Regions in Europe, WIRE, Granada 15-17 March 2010, poster [http://wire.fecyt.es]	PDF 1 MB
Dobarro Delgado L 2010 <i>INRES</i> Week of Innovative Regions in Europe, WIRE, Granada 15-17 March 2010, slides [http://wire.fecyt.es]	PDF 2 MB
Dobarro Delgado L 2010 <i>Islas del Futuro</i> Enterprise Europe Network , La Orotava, Tenerife, 10 Nov 2010	PDF 2 MB
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Tunzio F 2011 <i>Italian Company: Technical Partners</i> , Technical Partners at Inter-Regional Workshop Samsø/Hamburg 24 May 2011	PDF 2 MB
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